



Old Dominion Emergency Medical Services Alliance, Inc.

Financial Report

June 30, 2025



BROWNEDWARDS
certified public accountants

Old Dominion Emergency Medical Services Alliance, Inc.

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Independent Auditor's Report

To the Board of Directors
Old Dominion Emergency Medical Services Alliance, Inc.
Henrico, Virginia

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Old Dominion Emergency Medical Services Alliance, Inc. (the "Alliance"), which comprise the statements of financial position as of June 30, 2025, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the 2025 financial statements present fairly, in all material respects, the financial position of the Alliance as of June 30, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America, in addition to the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller of the United States for year ended June 30, 2025. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Alliance and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Prior Period Financial Statements

The financial statements of Old Dominion Emergency Medical Services Alliance, Inc as of June 30, 2024, were audited by other auditors whose report dated May 30, 2025, expressed an unmodified opinion on those statements.

Prior Period Restatement

As described in Note 8 to the financial statements in 2025, management of Old Dominion Emergency Medical Services Alliance, Inc. made an adjustment to beginning net assets as of July 1, 2023, to adjust net assets without donor restrictions and accounts payable. Our opinion is not modified with respect to that matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Alliance's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Alliance's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Alliance's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated January 30, 2026, on our consideration of the Alliance's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Alliance's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Alliance's internal control over financial reporting and compliance.

Brown, Edwards & Company, L.L.P.

CERTIFIED PUBLIC ACCOUNTANTS

Roanoke, Virginia
January 30, 2026



Financial Statements

Old Dominion Emergency Medical Services, Inc.

Statements of Financial Position

June 30, 2025 and 2024

	(Restated)	
	2025	2024
ASSETS		
Cash and cash equivalents	\$ 350,839	\$ 263,953
Grants receivable (Note 2)	180,066	230,570
Prepaid expenses and other assets	<u>8,088</u>	<u>1,203</u>
Total current assets	538,993	495,726
Cash restricted for long-term purposes	3,099	3,099
Land, buildings, and equipment, net (Note 3)	31,308	46,301
Total assets	<u>\$ 573,400</u>	<u>\$ 545,126</u>
LIABILITIES AND NET ASSETS		
Accounts payable	\$ 13,358	\$ 9,226
Accrued wages (Note 9)	62,649	51,167
Accrued expenses	<u>4,151</u>	<u>13,441</u>
Total liabilities	<u>80,158</u>	<u>73,834</u>
NET ASSETS		
Without donor restrictions:		
Undesignated	459,812	454,540
Board Designated	13,653	13,653
With donor restrictions (Note 7)	<u>19,777</u>	<u>3,099</u>
Total net assets	<u>493,242</u>	<u>471,292</u>
Total liabilities and net assets	<u>\$ 573,400</u>	<u>\$ 545,126</u>

Old Dominion Emergency Medical Services, Inc.

Statement of Activities

Year Ended June 30, 2025

	2025		
	Without Donor Restrictions	With Donor Restrictions	Total
REVENUES, GAINS, AND OTHER SUPPORT			
Contributions	\$ -	\$ 16,678	\$ 16,678
State government grants	483,667	-	483,667
Federal grants	786,530	-	786,530
In-kind contributions	208,368	-	208,368
Student fees	23,384	-	23,384
Other revenue	8,072	-	8,072
Net assets released from donor-restrictions (Note 6)	-	-	-
Total revenues	<u>1,510,021</u>	<u>16,678</u>	<u>1,526,699</u>
EXPENSES (Note 8)			
Program services	1,272,174	-	1,272,174
Management and general	232,575	-	232,575
Total expenses	<u>1,504,749</u>	<u>-</u>	<u>1,504,749</u>
Change in net assets	5,272	16,678	21,950
NET ASSETS			
Beginning	468,193	3,099	471,292
Ending	<u>\$ 473,465</u>	<u>\$ 19,777</u>	<u>\$ 493,242</u>

Old Dominion Emergency Medical Services, Inc.

Statement of Activities

Year Ended June 30, 2024

	(Restated) 2024		
	Without Donor Restrictions	With Donor Restrictions	Total
REVENUES, GAINS, AND OTHER SUPPORT			
Contributions	\$ 2,500	\$ -	\$ 2,500
Grants	794,475	-	794,475
State grant	492,415	-	492,415
Student fees	17,655	-	17,655
In-kind contributions	208,404	-	208,404
Other support and income	5,587	-	5,587
Total revenues, gains, and other support	1,521,036	-	1,521,036
EXPENSES			
Program services	1,306,478	-	1,306,478
Management and general	212,268	-	212,268
Fundraising	3,480	-	3,480
Total expenses	1,522,226	-	1,522,226
Change in net assets	(1,190)	-	(1,190)
NET ASSETS			
Beginning, as previously reported	452,913	3,099	456,012
Restatement of net assets for error	16,470	-	16,470
Beginning, as restated	469,383	3,099	472,482
Ending	\$ 468,193	\$ 3,099	\$ 471,292

Old Dominion Emergency Medical Services, Inc.

Statement of Functional Expenses

Year Ended June 30, 2025

	Program Services	Management and General	Fundraising	Totals
CVHC salaries	\$ 547,633	\$ -	\$ -	\$ 547,633
Salaries	243,689	71,642	-	315,331
Payroll taxes and benefits	61,275	24,821	-	86,096
CVHC payroll taxes and benefits	103,488	-	-	103,488
Total salaries and related expenses	956,085	96,463	-	1,052,548
Teaching fees	2,655	-	-	2,655
CVHC training expenses	159	-	-	159
Communications	7,445	1,741	-	9,186
CVHC communications	22,771	-	-	22,771
Professional fees	-	87,658	-	87,658
Travel	2,911	-	-	2,911
CVHC travel	7,049	-	-	7,049
Facility fees	191,070	17,298	-	208,368
Insurance	3,672	1,685	-	5,357
Vehicle expenses	1,855	168	-	2,023
Training materials/supplies	9,487	105	-	9,592
CVHC supplies	8,851	-	-	8,851
Credit card fees	1,626	-	-	1,626
Miscellaneous	35,707	24,056	-	59,763
CVHC maintenance	4,838	-	-	4,838
Awards	1,690	-	-	1,690
Drug box materials	2,733	-	-	2,733
Total expenses before depreciation	1,260,604	229,174	-	1,489,778
Depreciation	11,570	3,401	-	14,971
Total expenses	\$ 1,272,174	\$ 232,575	\$ -	\$ 1,504,749

Old Dominion Emergency Medical Services, Inc.

Statement of Functional Expenses

Year Ended June 30, 2024

	Program Services	Management and General	Fundraising	Totals
CVHC salaries	\$ 565,984	\$ -	\$ -	\$ 565,984
Salaries	247,707	75,912	1,481	325,100
Payroll taxes and benefits	114,158	26,080	232	140,470
CVHC payroll taxes and benefits	64,957	-	-	64,957
Total salaries and related expenses	992,806	101,992	1,713	1,096,511
Teaching fees	8,925	-	-	8,925
CVHC training expenses	1,231	-	-	1,231
Communications	2,023	7,028	4	9,055
CVHC communications	27,765	-	-	27,765
Professional fees	-	70,840	-	70,840
Travel	627	-	-	627
CVHC travel	7,207	-	-	7,207
Facility fees	190,690	17,298	417	208,405
Insurance	4,516	410	10	4,936
Vehicle expenses	2,355	214	5	2,574
Training materials/supplies	11,408	288	-	11,696
CVHC supplies	12,383	-	-	12,383
Credit card fees	2,492	-	-	2,492
Miscellaneous	22,409	4,093	61	26,563
Bad debts	-	8,748	1,237	9,985
CVHC maintenance	3,677	-	-	3,677
Awards	1,000	-	-	1,000
Total expenses before depreciation	1,291,514	210,911	3,447	1,505,872
Depreciation	14,964	1,357	33	16,354
Total expenses	\$ 1,306,478	\$ 212,268	\$ 3,480	\$ 1,522,226

Old Dominion Emergency Medical Services, Inc.

Statements of Cash Flows

Years Ended June 30, 2025 and 2024

	<u>2025</u>	<u>2024</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Change in net assets	\$ 21,950	\$ (1,190)
Adjustments to reconcile the change in net assets to net cash provided by operating activities:		
Depreciation expense	14,971	16,354
Provision for doubtful accounts	-	9,985
Change in certain operating assets and liabilities:		
(Increase) decrease in:		
Grants receivable	50,504	21,130
Prepaid expenses and other assets	(6,863)	18,556
Increase (decrease) in:		
Accounts payable	4,132	512
Accrued wages	11,482	5,093
Accrued expenses	<u>(9,290)</u>	<u>3,757</u>
Net cash provided by operating activities	<u>86,886</u>	<u>74,197</u>
CASH AND CASH EQUIVALENTS		
Beginning	<u>267,052</u>	<u>192,855</u>
Ending	<u>\$ 353,938</u>	<u>\$ 267,052</u>
As presented on the Statement of Financial Position:		
Cash and cash equivalents	\$ 350,839	\$ 263,953
Restricted cash	3,099	3,099
	<u>\$ 353,938</u>	<u>\$ 267,052</u>

Old Dominion Emergency Medical Services Alliance, Inc.

Notes to Financial Statements

June 30, 2025

Note 1 – Nature of Operations and Significant Accounting Policies

Nature of Operations

Old Dominion Emergency Medical Services Alliance, Inc. (the “Alliance”) was organized in March 1981 as a not-for-profit, non-stock corporation under the applicable laws of the Commonwealth of Virginia. The purpose of the Alliance is to plan and implement a system for the arrangement of personnel, facilities, equipment, and supplies for the provision and delivery of health care services under emergency conditions. The Alliance serves the counties of Amelia, Brunswick, Buckingham, Charles City, Charlotte, Chesterfield, Cumberland, Dinwiddie, Goochland, Greensville, Halifax, Hanover, Henrico, Lunenburg, Mecklenburg, New Kent, Nottoway, Powhatan, Prince Edward, Prince George, Surry, and Sussex and the cities of Colonial Heights, Emporia, Hopewell, Petersburg, and Richmond.

Basis of Financial Statement Presentation and Accounting

The financial statements of the Alliance have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

The accompanying financial statements present information regarding the Alliance’s financial position and activities based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported in two classes as follows:

Net assets without donor restrictions are net assets available for use in general operations and not subject to donor restrictions. These net assets may be designated for specific purposes by action of the Board of Directors or may otherwise be limited by contractual agreements with outside parties. Revenues, gains, and losses that are not net assets with donor restrictions are included in this classification. Expenses are reported as decreases in this classification.

Net assets with donor restrictions are net assets subject to donor-imposed stipulations. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or that can be fulfilled by action of the Alliance pursuant to those stipulations. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates the resources be maintained in perpetuity. All donor-restricted contributions are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restriction.

Cash and Cash Equivalents

The Alliance considers cash, money market accounts, and highly liquid investments with a maturity of three months or less when purchased to be cash and cash equivalents. Cash equivalents are stated at cost, which approximates fair value. Cash held for long-term investment is classified as investments.

Old Dominion Emergency Medical Services Alliance, Inc.

Notes to Financial Statements

June 30, 2025

Restricted Cash

Restricted cash includes grant funding held by the Alliance for the benefit of its planning districts. The funds are restricted for use by those districts and not yet expended at year-end.

Accounts and Grants Receivable

Accounts receivable is stated at the amount management expects to collect from balances outstanding at year-end. Based on management's assessment of the credit history with customers and agencies having outstanding balances and current relationships with them, it has concluded that realization losses on balances outstanding at year-end will be immaterial.

Property and Equipment

Property and equipment is stated at cost or, if donated, at fair value at the date of donation, less accumulated depreciation. Depreciation is recorded using the straight-line method over estimated useful lives of the assets, which range from three to seven years.

Equipment is removed from the records, and any gain or loss is recognized at the time of disposal. Expenditures for acquisition, renewals, and replacements exceeding \$500 and having an estimated life greater than one year are capitalized. Maintenance and repair costs are charged to expense as incurred.

Revenue Recognition

The Alliance reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires (that is, when a stipulated time restriction ends or a purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restriction. Net assets that are not subject to donor-imposed restrictions are classified as net assets without donor restrictions. Gifts having donor stipulations that are satisfied in the period the gift is received are reported as net assets without donor restrictions.

The Alliance reports gifts of long-lived assets as support without donor restriction unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained; the Alliance reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

Unconditional promises to give are recognized as contribution revenue in the period the promise to give is made by the donor and as assets, or decreases of liabilities or expense, depending on the form of the benefit received. Promises to give are recorded at the estimated net realizable value. Conditional promises to give are recognized once the Alliance overcomes the barriers that entitle it to receive the promised contributions.

Revenues recognized by the Alliance as student fees result primarily from training classes offered to health personnel who provide emergency medical services. Revenue is recognized at a single point in time, at the conclusion of the class. Registration fees and training materials paid in advance of the class are recognized as deferred revenue, until the class has been taught.

Old Dominion Emergency Medical Services Alliance, Inc.

Notes to Financial Statements

June 30, 2025

Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs, such as salaries, benefits, utilities, supplies, and other generic operating expenses, have been allocated among the programs and supporting services benefited. These expenses are allocated to each area based on an estimate of usage, hours spent by staff in programs and general and administrative.

Income Taxes

The Alliance is classified as an exempt Alliance for federal income tax purposes under Section 501(c)(3) of the *Internal Revenue Code*.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements. Such estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates and assumptions.

Credit Risk Concentrations

Financial instruments which potentially subject the Alliance to concentrations of credit risk consist principally of cash and cash equivalents. The Alliance places its cash with high-credit, quality financial institutions. A portion of the Alliance's bank deposits are in excess of federally insured limits. Concentrations of credit risk with respect to accounts receivables occur due to the limited number of governmental and commercial accounts. Approximately 99.5% and 98.5% of accounts receivable at June 30, 2025 and 2024, respectively, were from the Alliance's two largest funding sources.

Reclassifications

Certain accounts relating to the prior year have been reclassified to conform to the current year's presentation.

Note 2 – Grants Receivable

Grants receivable at June 30, 2025 and 2024, are considered to be collectible within the year and accordingly, have been recorded at cost. Grants receivable consisted of the following at June 30:

	2025	2024
Due from Virginia Office of Emergency Services	\$ 120,917	\$ 120,917
Due from Virginia Hospital and Healthcare Association	58,272	106,292
Due from other sources	877	3,361
	\$ 180,066	\$ 230,570

Old Dominion Emergency Medical Services Alliance, Inc.

Notes to Financial Statements

June 30, 2025

Note 3 – Land, Buildings, and Equipment

Land, buildings, and equipment consist of the following as of June 30:

	Estimated Useful Life	2025	2024
Software	3 years	\$ 33,462	\$ 33,462
Computer and copy equipment	5 years	56,377	56,377
Furniture and fixtures	7 years	38,475	38,475
Training equipment	5 years	682,492	682,492
Vehicles	5 years	63,004	63,004
Drug boxes	5 years	36,623	36,623
		910,433	910,433
Less accumulated depreciation		(879,125)	(864,132)
		<u>\$ 31,308</u>	<u>\$ 46,301</u>

Note 4 – Line of Credit

In February 2024, the Alliance executed a new line of credit with Towne Bank, in the amount of \$150,000. This is a revolving line of credit with a variable interest rate based on the prime rate per the Wall Street Journal, 7.5% on June 30, 2025. At June 30, 2025 and 2024, there were no amounts outstanding under the line of credit.

Note 5 – Leases

The Alliance's offices are currently housed in space that is owned by a local hospital. There is no lease associated with this occupancy, and no rent is being charged by the hospital. The Alliance has recognized in-kind contributions for this space using office rental rates comparable to the size and type of property being used, as described in Note 10.

Note 6 – Net Assets with Board Designations

Net assets without donor restrictions include certain net assets subject to board designations that make them unavailable for general expenditure without board approval. Net assets designated by the board for future years as of June 30, 2025 and 2024, are \$13,653.

Note 7 – Net Assets with Donor-Restrictions

Net assets with donor restrictions are restricted for the following purposes for the years ended June 30:

	2025	2024
Use by Alliance's planning districts	\$ 3,099	\$ 3,099
Medication kit program	16,678	-
	<u>\$ 19,777</u>	<u>\$ 3,099</u>

Old Dominion Emergency Medical Services Alliance, Inc.

Notes to Financial Statements

June 30, 2025

Note 8 – Retirement Plan

The Alliance has a simplified employee pension plan for its employees to which the Alliance contributes eight percent of each employee's salary to the plan. The plan is available to all employees and is effective immediately upon hire. The retirement plan expense for this plan was \$70,746 and \$70,344 for fiscal years ended June 30, 2025 and 2024, respectively.

Note 9 – Compensated Absences

Each employee earns paid time off (PTO) in accordance with the Alliance's policies. At the end of each fiscal year, balances of PTO up to 240 hours are carried forward. At June 30, 2025 and 2024, the accrual for compensated balances was \$27,001 and \$24,941, respectively, and is included in accrued wages on the statement of financial position.

Note 10 – In Kind Contributions

Contributions in kind represent nonmonetary donations of space, materials, services and capital assets which have been received by the Alliance. The Alliance's policy related to contributions in kind is to utilize the assets given to carry out its mission. For the years ended June 30, 2025 and 2024, the Alliance used office space donated by a local hospital. The Alliance has valued these assets using office rental rates comparable to the size and type of property being used. The fair market value of this space for fiscal years ended June 30, 2025 and 2024 was \$208,404, respectively. Additionally, cleaning services were also provided to the Alliance free of charge. The fair value of these in-kind contributions was \$3,600 and \$-0- for fiscal years June 30, 2025 and 2024, respectively.

Note 11 – Financial Assets and Liquidity Resources

As of June 30, 2025, financial assets due within one year of the balance sheet date for general expenditure are as follows:

Cash and cash equivalents	\$ 350,839
Restricted cash	3,099
Grants receivable, net	<u>180,066</u>
Total financial assets	534,004
Less financial assets held to meet donor restrictions:	
Purpose restricted net assets	(19,777)
Less board designations:	
Net assets held for future use	<u>(13,653)</u>
Financial assets available to meet general expenditures over the next twelve months	<u><u>\$ 500,574</u></u>

The Alliance maintains sufficient liquid assets in cash accounts to meet general expenditures as they become due. General expenditures are any direct and indirect costs to meet the mission.

Old Dominion Emergency Medical Services Alliance, Inc.

Notes to Financial Statements

June 30, 2025

Note 12 – Prior Period Restatement

The Alliance recognized that accounts payable as of June 30, 2024, were overstated in error when they recorded a payable from receiving equipment from Virginia Office of Medical Services which ultimately should have been recorded as an in-kind contribution. As a result, net assets without donor restrictions were understated as of July 1, 2023. As such, a restatement of \$16,470 was made as of July 1, 2023, to increase net assets without donor restrictions and decrease accounts payable.

Note 13 – Subsequent Events

Subsequent events have been evaluated through January 30, 2026, the date the financial statements were available to be issued.



Supplementary Information

Old Dominion Emergency Medical Services Alliance, Inc.

Schedule of Expenditures of Federal Awards Year Ended June 30, 2025

Federal Grantor/Pass - Through Grantor/ Program or Cluster Title	Assistance Listing Number	Agency or Pass- Through Number	Federal Expenditures
Department of Health and Human Services:			
Pass-through payments:			
Virginia Department of Health, Office of Emergency			
Virginia Hospital & Healthcare Association:			
Hospital Preparedness Program	93.074	VDH-15-00076	\$ <u>786,530</u>

Old Dominion Emergency Medical Services Alliance, Inc.

Notes to Schedule of Expenditures of Federal Awards

June 30, 2025

Note 1 – Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal expenditures of Old Dominion Emergency Medical Services Alliance, Inc. (the “Alliance”) and is presented using the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

The Alliance did not elect to use the 10% de minimis indirect cost rate.

Compliance Section



Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

To the Board of Directors
Old Dominion Emergency Medical Services Alliance, Inc.
Henrico, Virginia

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of Old Dominion Emergency Medical Services Alliance, Inc. (the "Alliance"), which comprise the statement of financial position as of June 30, 2025, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated January 30, 2026

Report on Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Alliance's internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Alliance's internal control. Accordingly, we do not express an opinion on the effectiveness of the Alliance's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Alliance's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Alliance's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Alliance's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Brown, Edwards & Company, S.C.P.

CERTIFIED PUBLIC ACCOUNTANTS

Roanoke, Virginia

January 30, 2026



Independent Auditor's Report on Compliance for Each Major Program and on Internal Control over Compliance Required by the Uniform Guidance

To the Board of Directors
Old Dominion Emergency Medical Services Alliance, Inc.
Roanoke, Virginia

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Old Dominion Emergency Medical Services Alliance, Inc.'s (the "Alliance") compliance with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* that could have a direct and material effect on each of the Alliance's major federal programs for the year ended June 30, 2025. The Alliance's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Alliance complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended June 30, 2025.

Basis of Opinion Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Alliance and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the Alliance's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the Alliance's federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Alliance's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Alliance's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Alliance's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Alliance's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the Alliance's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Brown, Edwards & Company, S.C.P.

CERTIFIED PUBLIC ACCOUNTANTS

Roanoke, Virginia
January 30, 2026

Old Dominion Emergency Medical Services Alliance, Inc.

Schedule of Findings and Questioned Costs

June 30, 2025

A – Summary of Auditor’s Results

The auditor’s report expresses an **unmodified opinion** on the financial statements of Old Dominion Emergency Medical Services Alliance, Inc. (the “Alliance”).

No significant deficiencies and no material weaknesses relating to the audit of the financial statements are reported in the Independent Auditor’s Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards.

No instances of noncompliance material to the financial statements of the Alliance were disclosed during the audit.

No significant deficiencies and no material weaknesses relating to the audit of the major federal award program are reported in the Independent Auditor’s Report on Compliance with Requirements for Each Major Program and on Internal Control over Compliance required by the Uniform Guidance.

The auditor’s report on compliance for the major federal award program for the Alliance expresses an **unmodified opinion**.

The audit disclosed **no audit findings relating to the major program**.

The following program was tested as a major program:

National Bioterrorism Hospital Preparedness Program 93.889

The **threshold** for distinguishing Types A and B programs was **\$750,000**.

The Alliance was determined not to be a low-risk auditee.

B – Findings – Financial Statement Audit

None.

C – Findings – Major Federal Award Program Audit

None.

Old Dominion Emergency Medical Services Alliance, Inc.

Summary Schedule of Prior Audit Findings

June 30, 2025

B – Financial Statement Audit

2024-001 – Financial Statements – Material Weakness

Condition: The Alliance was unaware that they had met the requirements of a single audit as required by the VHHA grant and 2 CFR 200. 2 CFR 200.508 (b) states the auditee must prepare appropriate financial statements, including the schedule of expenditures of federal funds.

Recommendation: Grant documentation should be reviewed thoroughly and monitored periodically to obtain an understanding of all compliance requirements.

Current Status: No finding in current year

Item 2024-002 – Prior Period Adjustment – Material Weakness

Condition: The Alliance's financial statements required adjustments applicable to the prior year to be in conformity with accounting principles generally accepted in the United States of America (GAAP). The adjustments to the prior year were related to an over accrual of paid time off for CVHC designated employees that are not eligible.

Recommendation: Management should continue to monitor month-end and year-end closing procedures to ensure controls in place are sufficient to ensure that financial statements are prepared in accordance with GAAP.

Current Status: No similar material weakness noted in current year.

2024-003 – U.S. GAAP Accounting – Material Weakness

Condition: Reconciliations for payroll liabilities (taxes and fringe benefits) were not completed throughout the fiscal year. Adjusting entries were recorded during the audit for the financial statements to be in accordance with U.S. GAAP.

Recommendation: Management should ensure that reconciliations and accruals be prepared and reviewed on a timely basis, monthly at a minimum.

Current Status: No findings in the current year.

Section C – Federal Awards Findings and Questioned Costs

None.